



**Sunday 12 April 2026** | 1:00 – 5:00 PM | Elevate Your Board Readiness

**Monday 13 April 2026** | 8:00 AM – 6:00 PM | APAC Summit Day

**Cocktail Reception** | 6:00 PM – 8:00 PM

**Guoco Midtown Network Hub**

126 Beach Road, Singapore 189773

**Sunday, 12 April 2026**

1:00 PM – 5:00 PM | Elevate Your Board Readiness

TIME	SESSION	SPEAKER
1:00 PM	Registration & Morning Coffee	
1:15 PM	Welcome & Opening Remarks	
1:20 PM	In Conversation: <b>The Board Landscape: A Candid Exchange</b>	<b>Malini Vaidya</b> Partner, Regional Manager & Head for Asia Pacific at Spencer Stuart
2:05 PM	<b>Your Board Proposition: Value, Materials and Narrative</b> <i>Finesse your value proposition, develop best practice board materials and hone your winning narrative.</i>	<b>Judy Lee</b> Co-Chair, WomenExecs on Boards
3:35 PM	<b>Afternoon Tea &amp; Networking (45 mins)</b>	
4:20 PM	Expert Perspectives: <b>The Director's Evolving Mandate</b>	<b>Alvin Chiang</b> Governance and Board Effectiveness Consultant; Formerly Russell Reynolds Board Practice
5:00 PM	Close	

**Optional dinner:** Paradise Teow Chew at Ngee Ann City

*This workshop is an exclusive event for WomenExecs on Boards members.*

**Global Governance. Local Relevance.**  
*The 2026 Board Playbook: Innovation, Integrity, and Impact*

**Monday, 13 April 2026**

8:00 AM – 6:00 PM | WEOB APAC Summit

6:15 PM – 8:00 PM | Cocktail Reception

**Guoco Midtown Network Hub**

126 Beach Road, Singapore 189773

TIME	SESSION	SPEAKER(S)
8:00 AM	<b>Registration &amp; Morning Coffee</b>	
8:45 AM	<b>Welcome &amp; Opening Remarks</b> <ul style="list-style-type: none"> <li>• <i>Framing the 2026 Board Mandate: Innovation, Integrity, and Impact</i></li> </ul>	<b>Christine Fellowes &amp; Judy Lee</b> Co-Chairs, WomenExecs on Boards
9:00 AM	In Conversation: <b>Governing in a Fragmented World: Geopolitical Risk and the Asia-Pacific Board Agenda</b> <ul style="list-style-type: none"> <li>• <i>How boards should assess and respond to regional fragmentation and trade realignment</i></li> <li>• <i>The “Singapore Advantage”: positioning as a neutral governance and business hub</i></li> </ul>	<b>Sim Ann</b> Senior Minister of State for Foreign Affairs & Home Affairs, Singapore  <i>Moderated by: Judy Lee</i>
9:45 AM	<b>AI at Enterprise Scale: How Asia’s Leading Organisations Are Transforming Through Technology</b> <ul style="list-style-type: none"> <li>• <i>Scaling AI from experimentation to enterprise-wide transformation: lessons from leading organisations</i></li> <li>• <i>Board oversight of AI strategy, risk, and value creation - what directors need to ask</i></li> </ul>	<b>Tan Su Shan</b> CEO & Director, DBS Group & DBS Bank  <b>Anu Madgavkar</b> Partner, McKinsey Global Institute (New York)  <i>Moderated by: Annie Mathew</i>
10:30 AM	<b>How Boards Should Think in a New Geopolitical Era</b> <ul style="list-style-type: none"> <li>• <i>The end of rules-based trade as boards have known it, and what the new playbook looks like</i></li> </ul>	<b>Steven Okun</b> Founder and CEO, APAC Advisors  <i>Introduced by: Rani Sakaya Johns</i>
10:45 AM	<b>Morning Refreshments &amp; Networking (30 mins)</b>	
11:15 PM	<b>Capital, Innovation, and Disruption: A Board-Level View on Venture and Investment Strategy</b> <ul style="list-style-type: none"> <li>• <i>Board oversight of innovation investment: from venture capital to growth equity</i></li> <li>• <i>Fiduciary discipline in an era of rapid technological change</i></li> </ul>	<b>Chua Kee Lock</b> Group President, Chief Executive Officer, Vertex Holdings  <b>Deborah Ho</b> Chairman, BlackRock Singapore; Co-Chair, Singapore Sustainable Finance Association (SSFA); Independent Director, SMU, LTA, Seviora Holdings  <b>Deborah Mei</b> Co-Founder and Partner, The Raine Group  <i>Moderated by: Lisa Johnson</i>
12:00 PM	In Conversation: <b>The Chair’s Playbook: Leading Boards Through Strategic Transformation</b> <ul style="list-style-type: none"> <li>• <i>Multi-sector board leadership across energy, aviation, finance, and sustainability</i></li> </ul>	<b>Goh Swee Chen</b> Co-Chair, Council for Board Diversity; Chairman, National Arts Council, NTU Board of Trustees; Independent Director, SIA, SP Group, JTC Corporation, Woodside Energy, GenZero

	<ul style="list-style-type: none"> <li>• <i>Balancing global governance standards with local market realities</i></li> </ul>	<i>Moderated by: Christine Fellowes</i>
<b>12:45 PM</b>	<b>Buffet Lunch &amp; Networking (75 mins) – Sponsored by WTW</b>	
<b>2:00 PM</b>	<p><b>The 2026 Global Board: Stewardship, Executive Accountability, and Future-Ready Governance</b></p> <ul style="list-style-type: none"> <li>• <i>Global perspectives on executive compensation and incentive alignment</i></li> <li>• <i>Board effectiveness benchmarks and emerging governance trends</i></li> </ul>	<p><b>Shai Ganu</b> Senior Managing Director, Global Leader – Executive Compensation &amp; Board Advisory, Willis Towers Watson</p> <p><i>Introduced by: Andrea Slattery</i></p>
<b>2:30 PM</b>	<p>In Conversation:</p> <p><b>From Breaking Barriers to Boardrooms and Beyond</b></p> <ul style="list-style-type: none"> <li>• <i>From Cambridge to Cabinet: breaking barriers as Singapore’s first female Minister</i></li> <li>• <i>Navigating boardrooms across finance, government, and private equity</i></li> </ul>	<p><b>Lim Hwee Hua</b> Chairman, International Valuation Standards Council, Cora Environment, Toku Ltd; Independent Non-executive Director, Nippon Paint Holdings, JERA Company; Co-chairman of Tembusu Partners; Former Minister, Singapore</p> <p><i>Moderated by: Judy Lee</i></p>
<b>3:15 PM</b>	<p><b>Governing the Future of Health: AI, Data Ethics, and the Longevity Economy</b></p> <ul style="list-style-type: none"> <li>• <i>Board governance of bioethics, health AI, and patient data privacy</i></li> <li>• <i>Strategic opportunities in aging Asia and the business of longevity</i></li> </ul>	<p><b>Dean Ho</b> Provost’s Chair Professor, Director, The N.1 Institute for Health (N.1), Director, The Institute for Digital Medicine (WisDM), Head of Department of Biomedical Engineering, NUS</p> <p><b>Steven Tucker</b> Founder, Tucker Medical; Medical Director, Cedars-Sinai Office, Singapore</p> <p><i>Moderated by: Eleonore Dachicourt</i></p>
<b>4:00 PM</b>	<b>Afternoon Refreshments &amp; Networking (30 mins)</b>	
<b>4:30 PM</b>	<p><b>The Workforce Imperative: Board Oversight of Talent, Culture, and the Skills Revolution in the Age of AI</b></p> <ul style="list-style-type: none"> <li>• <i>The board’s evolving role in workforce strategy, culture, and organisational resilience</i></li> <li>• <i>Skills gaps, talent competition, and upskilling as board-level priorities across Asia-Pacific</i></li> </ul>	<p><b>Tanya Aguila</b> Managing Director, APJ Solutions, Industries &amp; GTM Practice, Google</p> <p><b>Chua Pei Ying</b> APAC Head Economist, LinkedIn</p> <p><b>David Cookson</b> Senior Client Partner, Global Financial Services, Korn Ferry</p> <p><i>Moderated by: Margaret Ma Connolly</i></p>
<b>5:15 PM</b>	<p><b>The Director of the Future: Board Composition, Pathways and Positioning for NED Roles</b></p> <ul style="list-style-type: none"> <li>• <i>The evolving director profile: what boards need in 2026 and beyond</i></li> <li>• <i>Practical strategies for positioning for high-growth and listed board seats</i></li> </ul>	<p><b>Kirti Lad</b> Founder, Meraki Executive Search &amp; Consulting</p> <p><b>Jackie Mah</b> CEO, Institute of Corporate Directors Malaysia (ICDM)</p> <p><b>Yeoh Oon Jin</b> Chairman, Singapore Institute of Directors (SID), ICAEW Singapore Advisory Board; Independent Director, Trust Bank, SGX, SIA</p> <p><i>Moderated by: Anamika Talwar</i></p>
<b>6:00 PM</b>	<b>VIP Introduction &amp; Closing Remarks</b>	<p><b>Judy Lee</b> Co-Chair, WomenExecs on Boards</p>
<b>6:15 PM</b>	<b>Cocktail Reception &amp; Networking – Sponsored by Informa Markets</b>	